



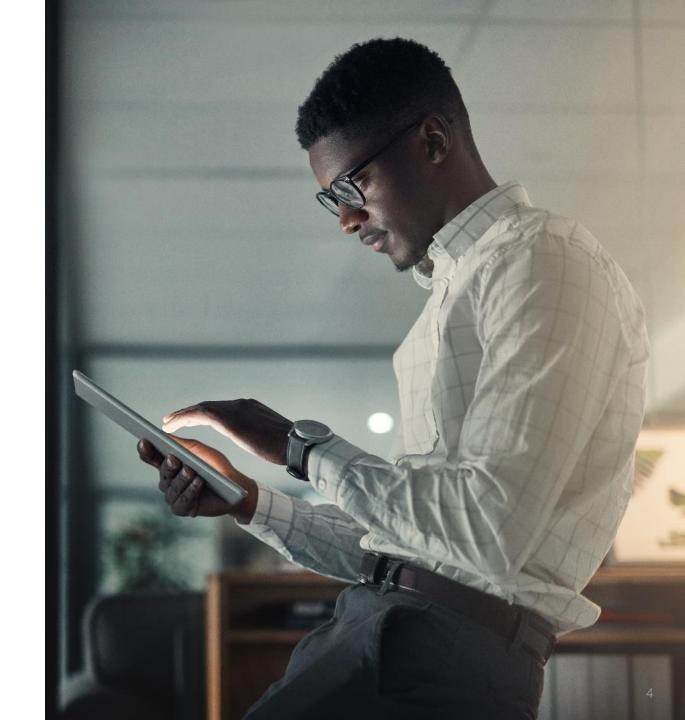


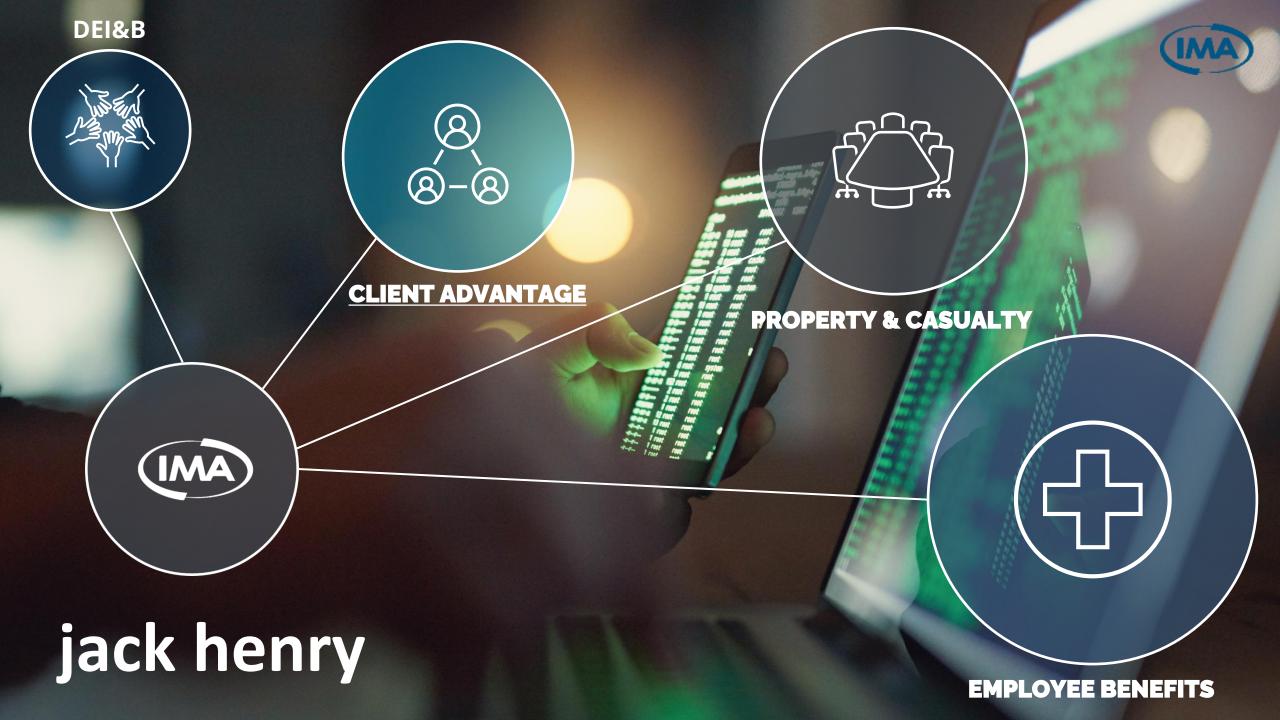
jack henry

- + Next-Generation Financial Technology Company
- + Market-leader with over 300 technology solutions
- + ~1000 FinTech providers in the JHA ecosystem
- + Only platform with access to all five financial data aggregators
- + Boast a 99%+ client retention rate with over 7500 clients
- + Over 7,000 associates working to be a "force for good"
- + Purpose-driven and people-first culture
- + Diversity, equity, inclusion, and belonging as a business imperative

Source: Jack Henry 2023 Annual Report



















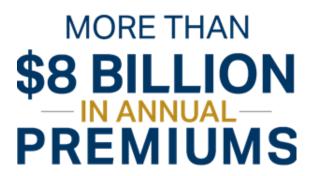






WHY IMA?







BUSINESS STRENGTH

20th Largest Privately Held Brokerage in the U.S.



CARRIER RELATIONSHIPS

Over \$8 Billion in Premium Placed Annually



CLIENT FOCUSED

96% Client Retention Rate



IMA FOUNDATION

Community Focused



EMPLOYEE OWNED

Superior Talent + Commitment to Clients



GLOBAL REACH

Clients in all 50 States + Over 100 Countries























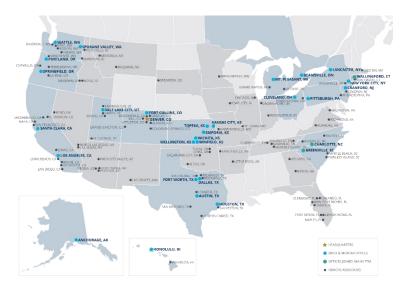


IMA FINANCIAL GROUP OVERVIEW

IMA FAST FACTS

- + Incorporated in 1974
- + 20th largest broker in the United States
- + Employee-owned for over 45 years
- + More than 2,000 employees
- + National in reach, local in service
- + Premium placements of over \$8 billion annually

- + Revenues in excess of \$640 million
- + Client retention leads the industry at 96%
- + 8% Revenues invested in value-added client services twice the industry average of 3.8%
- + IMA has clients with physical operations, exposures and/or employees in every state in the U.S. as well as in over 100 countries around the world









THE RIGHT SIZE



Regional Brokers

Revenues

Under \$100M

Ownership Structure

Public, Private, Bank Owned

Sample Firms

Daniel & Henry, INSURICA

Client Focus

Small to Middle Market

Marketing Approach

Wholesale Brokers & Marketing Departments

Value Added Services

Limited
Risk Control, Claims Reporting

Profit Goals/Reinvest

Seek 25%+ Profit Margin Reinvest Less than 5%

Revenues

\$650M+

Ownership Structure

Employee Owned

Sample Firms

IMA

Client Focus

Clients who need advanced resources but want personalized and customized service

Marketing Approach

Direct Access to Global Markets through IMA Service Teams

Value Added Services

Enterprise Risk Management, Contract Review, Risk Control, Legal Risk Management, Carrier Access, Actuarial Modeling & More

Profit Goals/Reinvest

Seek 15% Profit Margin Reinvest 10%

Global Brokers

Revenues

Over \$1B

Ownership Structure

Publicly Traded, Private Equity Owned & Closely Held

Sample Firms

WTW, AON, Lockton, USI, Marsh, HUB & Alliant

Client Focus

Fortune 1000

Marketing Approach

Indirect National Marketing Depts., Wholly-owned Intermediary & London Brokers

Value Added Services

Specialty Profit Centers

Claims, Loss Control, Actuarial, Contract Review, Specialty Lines Expertise

Profit Goals/Reinvest

Seek 30% & Profit Margin Reinvest Less than 2%

CONSULTANT COMPARISON





THE jack henry IMA TEAM



IMA has built an organization focused on the needs of technology clients with more than 25 associates dedicated to our national practice available to Jack Henry at any time.



JORDAN PAULUS Vice President, Director, Strategy + Analytics

Employee Benefits
Compliance Attorney

IMA FinTech Expertise



DIGITAL RISKS

120+

Deep expertise in FinTech and emerging Tech industry

25+ Years

IMA has specialized in complex technology risks since before the dot-com era FINANCIAL SERVICES

250+

Well-established client base in Financial Services

20%+

of FI clients are community banks and credit unions

PUBLIC COMPANIES

15+ Years

Average broking experience of IMA's Executive Risk Team



IMA's ERS Team has placed coverage for hundreds of public peer companies

PROGRAM COST & FEE

Option I

+ **Property & Casualty**: 7% of GWP (either as fee or capped commission)

+ **Employee Benefits**: 5% of GWP (either as fee or capped commission)

3 Year-Term Option

1st 12-month period: 2nd 12-month period: 3rd 12 month period: 7% fee (P&C)/5% fee (EB) 6.5% fee (P&C)/4.4% fee (EB) 6% fee (P&C)/3.75% fee (EB)

Option II (Package Pricing)

+ **Property & Casualty**: 6% of GWP (either as fee or capped commission)

+ **Employee Benefits**: 3.75% of GWP (either as fee or capped commission)

* See separate pricing documents for P&C and Employee Benefits for additional details on pricing and guarantees.

Broker Compensation



PROPOSED BROKER COMPENSATION - EMPLOYEE BENEFITS ONLY

Option

Using the metrics described above, we are proposing the following annual fees for Employee Benefits consulting:

+ Employee Benefits: 5.0% (est. \$400,000/year)* of Gross Written Premiums as either fee or capped

Additionally, much of opportunity for redu require an extended Henry is interested in as follows:

Broker Compensation



1st 12-month servi 5.0% fee (est. \$400

An advantage of IMA's designing a compensa ensure resources are complete range of ser the meter is running.

IMA is flexible as to the flat fee billed to Jack H choice is made by eac preference; we service always front of mind:

- Transparency V
 making on behalf
 insured. Breaking
 wonder why we p

 Preventing Incre
- increases that do despite our workle + Evaluation – Typic
- our team is engag discuss the work IMA's philosophy is to throughout the policy

pass through costs so This amount is negot previously, we can or position to gauge the

INSURANCE | RISK MANAG

PROPOSED BROKER COMPENSATION – BUSINESS INSURANCE (PROPERTY & CASUALTY) ONLY

Option I

We are proposing the following annual compensation model for Property & Casualty consulting:

 Property & Casualty: 7%* of Gross Written Premiums as either a fee or capped commission or a combination thereof.

Additionally, much of the work involved in transitioning brokerage firms is done within the first 12-month period, there is opportunity for reducing the fee in subsequent renewal years. In addition, much of the risk control efforts will require an extended period to implement and prove results and improve risk performance. As such, if Jack Henry is interested in a longer-term commitment, the fee can be reduced over time. The framework would be as follows:

g on behalf 1# 12-month service period:
7% fee 7% fee

2nd 12 months service period: 6.5% fee 3rd 12 months service period: 6% fee

For Property & Casually, the average commission rate for all lines is 12.5%. A program with premiums of \$1,000,000 would result in a net broker compensation of roughly \$125,000. Upon being hired by Jack Henry and when we are in receipt of your current policies, we will provide you with a complete breakdown of premiums per policy and the applicable compensation being received by your current broker.

Selecting the proper Business Insurance (P & C) broker compensation model is an important, yet often vague, process. On many commercial insurance programs, commission paid by the carrier to your broker (included within your premiums) is the default option. This is standard and removes certain issues that can arise in fee-based compensation approaches, such as financing issues when premiums and fees require separate invoices. However, with large premium programs, it is common to move to a fee-based approach to lower the total out-of-pocket spend for the insured.

* See note on fee-at-risk and performance guarantee

An advantage of IMA's private employee ownership structure is that it allows us complete flexibility in designing a compensation package that is fair to our client and adequately compensates us for our work to ensure resources are fully available and deployed. Our goal is to see that our clients have full access to the complete range of services and resources we offer and engage in open communication without concerns that the meter is running.

INSURANCE | RISK MANAGEMENT | SURETY | EMPLOYEE BENEFITS

IMA, Inc. | Imacorp.com

IMA'S PURPOSE-DRIVEN INITIATIVES





Employer of Choice

- + More than 1,400 Associates Retaining Stock Ownership
- + Awarded Best Places to Work in 5 Markets
- + Attract Like-minded Partners



Sustainability

- + 5 LEED Certified Buildings
- + Sustainability Real Estate Plan
- + Green Teams



Diversity, Equity, Inclusion and Belonging

- + DEI Strategy
- + Associate Resource Groups
 - IMA Pride+
 - IMA Women's Network+





- + Cyber Security Policy
- + Code of Conduct
- + Equal Employment Opportunities



Community

- + **\$880,000** raised by the IMA Foundation events in 2023.
- \$194,480 awarded by the IMA Foundation through Dollars for Doers and Matching Gifts
- + IMA Foundation Grants **\$880,000** awarded to 100 nonprofits



AWARD WINNERS - 2020 | 2021 | 2022 | 2023





KEY FOCUS AREAS

- + **TALENT:** Improve IMA's practices related to building, retaining and advancing a diverse workforce
- CULTURE: Ongoing diversity awareness education to truly make IMA the most welcoming place it can be for its associates, clients and community partners
- + **COMMUNITY:** Commitment to supporting and serving diverse communities through volunteerism, financial support and building employment pathways
- + **CLIENT**: To benefit IMA clients through different perspectives on products and services and expand the diversity of IMA's client base

MISSION

IMA will cultivate and embrace IMA's diverse and inclusive culture as we work to protect assets and make a difference for our associates, clients and communities.

VISION

IMA will celebrate the unique backgrounds of IMA associates and clients to establish an inclusive culture and create an unbridled difference in our communities.

KEY ACCOMPLISHMENTS

- Founding member of Colorado Inclusive Economy guiding the creation of new processes to build a more diverse workforce
- + Leader of Colorado Companies United Against Racism (the CEO Pledge)
- Denver Business Journal DEI Award CEO Rob Cohen 2022 Recipient; EVP Paul Washington 2023 Recipient
- Speaker Series on the Topics of: Innovation; Generational Differences; Mental Wellness; Women in the C-Suite; AAPI Hate; Combatting Antisemitism; and Allyship
- Corporate and local DEI Committees serving local needs with goals and engaging community and vendor partners
- + Four Associate Resource Groups open to associates and allies focused on specific dimensions of diversity, equity & inclusion
- Ongoing DEI education for all associates and LinkedIn Learning DEI Pathways
- + Key Pipeline Intern, Extern, and Recruitment partnerships
- + Launch of Supplier Diversity Policy and Program
- + DEI associate survey
- + Performance management system captures associates' DEI and community achievements



jack henry



Shared Culture + Values

- + Associate-Driven
- + Associate Resource Groups

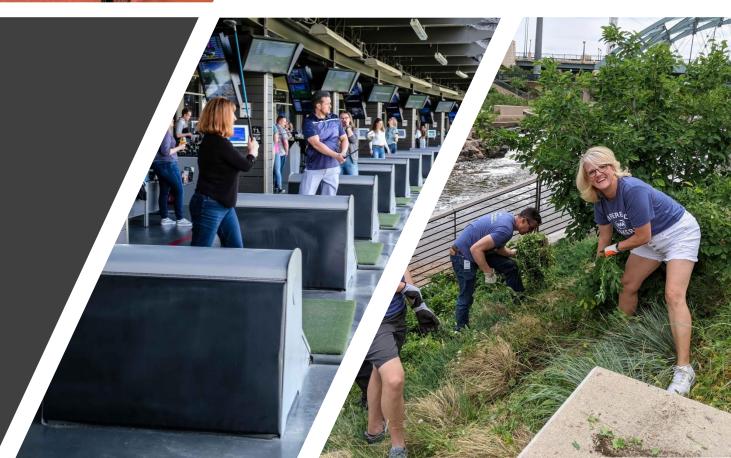








- + Midwestern Roots
- + "A Force For Good"
 "Protecting Assets; Making a Difference"



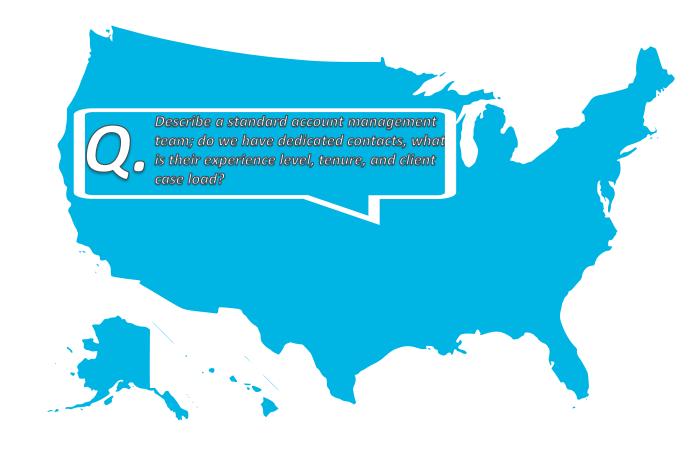


NATIONAL ACCOUNTS

National Accounts – Large, complex clients

- + Dedicated team of resources
- High-touch service model
- + Data-driven approach
- + Multi-year strategy
 - Financial
 - Utilization
 - Compliance
 - Administration
 - Employee engagement
 - Employee wellbeing

Concierge client service coupled with a consultative approach to serve IMA's large, national benefits client base



JEANETTE SHARP Account Executive

- + Strategic Direction
- + Program Oversight
- + Compliance
- + Multi-year Planning
- Trends and Emerging Strategies
- Leads six clients
- + 24 years industry / 3 years IMA

BRENDA DECKER Account Manager

- + Service Escalation
- + Problem Solving
- + Project Management
- Employee Communications
- + Vendor Coordination
- + Manages six clients
- + 30 years industry / 3 years IMA

KAITLYN WOLF Senior Analyst

- Budget & Financials
- Underwriting
- + Marketing
- + Data & Analytics
- + Runs financials & analytics for 6 clients
- + 8 years industry / 3 years IMA



CAPABILITIES



Health and Welfare Benefit Plan Strategic Consulting

- + Assist with development of multi-year strategy utilizing client's goals and objectives
- Provide advisory services including cost containment and funding approaches, and plan and process change recommendation



Vendor-Related Services

- + Assist with management of RFI/RFP process
- + Carrier/vendor negotiations
- + Negotiated and agreed upon contract terms with preferred carrier partners



Underwriting and Financial Services

- + Analysis of renewal information
- + Alternative funding review and modeling
- + Financial analysis



Regulatory Compliance Services

- + Provide legislative and regulatory updates
- General and client-specific health care reform guidance



Employer Advocacy Services

 Provide advocacy or support functions for employers/employees with carriers and/or vendors



HR Resources

 Access to all Mineral modules: Hotline, Training, Library, Benefit Compliance Suite



Communications Services

- + Open enrollment support
- + Development of communication strategy and assistance in plan-related communication materials
- + Support employee communication efforts



HR Technology Assessment and Resources

- + Assess current technology needs and define goals
- + Engage with subject matter experts
- + Manage RFI/RFP process



Wellness

- + Perform comprehensive assessment including claims and cost analysis
- + Assist in development of employer goals and strategy
- + Assist in development of communication and employee engagement strategy



Benefit Analytics

 Comprehensive reporting on data and predictive modeling related to multiple benefit plan components, including plan design, stop loss, populations management, and year-over-year comparisons



Mergers & Acquisitions

- Integration and harmonization analysis
- + Compliance review
- + Assess contractual commitments
- Transaction document support
- + Post-close support



Medicare

- + Pre and Post retirement guidance
- + Individual and group consultation

+ Compensation Consulting

- + Benchmarking
- + Base pay program development
- Custom executive compensation programs
- + Short-term and long-term incentive plan design

+ Global Benefits

- Navigation of complex international exposures
- + Customized global benefits strategy
- + Navigation of cultural nuances and legal complexities
- + Benchmarking

+ Retirement

- + 401(k), 403(b) expertise
- + ESPO, KSOP
- + Defined benefit plans
- Non-qualified deferred compensation programs
- Financial wellness tools and education



CONSULTING SERVICES

Strategy Consulting

+ Protection Provided: Control Rising Benefit Costs | Fiduciary Compliance

Technical Consulting

+ Aggressive Marketing/Negotiating | Accurate Budgeting | Manage Reserves | Cost Control

Compliance

+ Avoid Litigation & Penalties | Fiduciary Compliance

Service/Support/Communications

+ Member Satisfaction | Vendor Accountability

Jack Henry Experience

- + Empower you
- + Dedicated team
- + No billable hours
- + High touch customer service
- + Full scope of services
- + Client-specific calendar/timeline
- + Partnership we will listen to and support the needs of Jack Henry



IMA Differentiators

- + Our people
- + National accounts expertise
- + Nationally recognized self-funding experts
- + Jack Henry- specific consulting (one size doesn't fit all)
- + Proactive/Collaborative/Strategic
- + Proven results
- + Compensation transparency

PROACTIVE BENEFITS PROGRAM MANAGEMENT



EVALUATE

Key areas of evaluation include, but not limited to the following:

- Company Evaluation Client Business Strategy, Voice of the Employee Results (if applicable)
- Employee Demographics Industry, Location, Generational Differences
- Benchmark Evaluation Market and Industry Trends, Top Performer Strategies
- Utilization Evaluation Client Trends by Plan
- Compliance Evaluation ACA, ADA, Regulatory Plan Limitations, HSA/HRA Regulations



STRATEGIZE

After the initial evaluation of your program is complete, your consulting team works in collaboration with you in the development of a strategic plans. Key areas of strategy may include, but are not limited to the following:

- Health care delivery
- Medical network optimization
- Medical access
- Rx plan performance
- Condition management
- Wellness/wellbeing
- Post 65 health care plans
- Personal protection
- Work life balance
- Rewards & incentives
- Communication/marketing



PLAN

Strategic development of a benefit program is typically managed through a dynamic multi-year plan. IMA works with client to develop 3-5-year plans that are designed to replace a reactive approach to benefit program management with a proactive, deliberate approach that achieves financial and cultural company goals.

Projects are identified on an annual basis with detailed project plans and accountability measures set to ensure that you will receive the analysis and key information needed to make decisions.

Once decisions are made your IMA consulting team takes lead on project management of the implementation and support clients in the development of engagement & communications strategy



At IMA, we use both our IMA
People Analytics system (powered
by Cedar Gate) to identify
utilization trends, as well as
reporting provided by the carriers
to determine if the strategies
employed in the overall benefit
package, whether it be medical,
dental, vision, life, disability or any
other programs are performing as
expected.

In addition to actual utilization data points, if you opt to engage with our Voice of the Employee practice, we also capture data points related to the employee experience or perception of those strategies to determine if they are working as desired.





VENDOR MANAGEMENT

Can you provide more specifics on your ongoing vendor management & performance monitoring engagement?

How can you help with claims escalations?

> What options are available for us to delegate fiduciary responsibility to a third party and be able to tell our workforce that we are removed from decision making regarding claims?

- Project management
- RFP development
- Proposal evaluation
- Finalist meetings
- Preparation of vendor award
- Implementation

RFP/RFI Process

Vendor Negotiations

- Pricing
- Contract terms
- Administrative processes
- Claim payment issues
- Individual advocacy
- Performance guarantees

- HR team support
- · Advocacy on eligibility, claim and appeal issues
- TPA fiduciary assignment
- Coordination between vendor partners
- Contract review and enforcement

Employer Advocacy & Support

Renewal Management

- Proactive plan management throughout the year - no surprises at renewal
- Data driven decision making
- Monitor against contract, performance guarantees
- Incorporate employee feedback (Ask Charlie, Voice of the Employee)



PHARMACY CONSULTING

Empowered Pharmacy Thought Leadership

'Unless someone like you cares a whole awful lot, nothing is going to get better. It's Not.' – The Lorax



What options do you have

available for helping control
specialty drug spending without
major disruption to the
members?



Expertise + Technology = The Prescription for Success.

Powerful solutions tailor-made for performance and measurable results.



Pharmacy Contract Negotiation & Ongoing Contract Management



Dynamic, Actionable Data & Analytics Insights



Pharmacy Program Audit Services; Financial, Operational, & Regulatory



Formulary & Utilization Management, Drug Pipeline Monitoring



Tailored Pharmacy Enterprise
Business Development
Strategy & Implementation



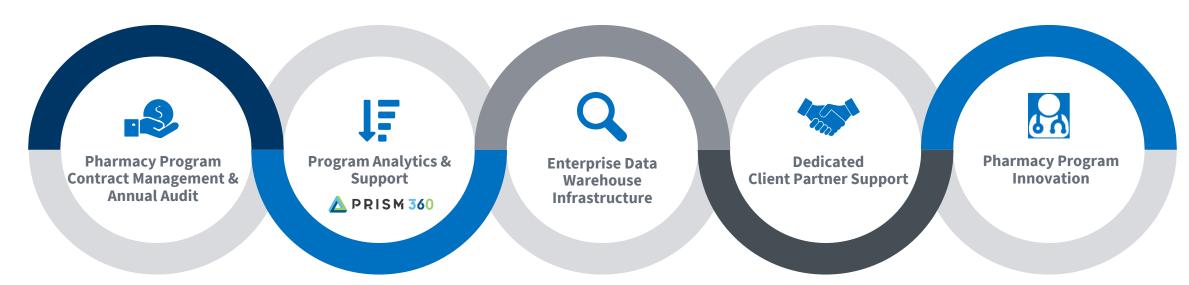
Plan Design Modeling, Premium Forecasting, & Disruption Analytics



PHARMACY CONSULTING

Practice Disciplines & Core Competencies

'The most successful people I've known are the ones who do more listening than talking.' – Bernard Baruch



- Pharmacy Program
 Contract Management &
 Annual Audit
- Pharmacy Procurement, Market Competitiveness Assessments
- Direct Negotiations & Enforcement of PBM Contracts
- Annual Audit of Network
 Discount & Rebate Performance

- Program Analytics & Support *Prism360*
- Delivery of Plan Specific Pharmacy Analytics
- Regular Comprehensive Plan
 Performance Reviews
- Book of Business
 Benchmarking & Trend
 Management

- Enterprise DataWarehouse Infrastructure
 - HIPAA Compliant, HITECH, & SOC II Certified Infrastructure
 - Unlimited MS Azure Cloud Storage
 - Full SSO & API Integration Capabilities

- Dedicated Client Partner Support
- Committed Executive Sponsor, Senior Consultant, Associate Consultant, & Analytics Lead
- Full Technology Stack & Book-of-Business Plan Management Support

- Pharmacy Program
 Innovation
- J-Code to Specialty Pharmacy Conversion & Fulfillment
- Ancillary Cost Avoidance Strategy Development
- 340B Program Optimization



DATA & ANALYTICS



IMA utilizes an in-house claims analytics system: IMA People Analytics, powered by Cedar Gate. People Analytics contains two primary components: a robust set of reports detailing financial trends, care delivery patterns, and risk drivers of the population; and a thorough data warehouse which can be queried for more detailed analyses.

Standard Reports

Claim and forecast reporting provided by IMA includes, but is not limited to, these key financial areas:

- Monthly and/or quarterly
 Health/Rx/Dental Claims Expense
 Reports
- Large claim tracking of 50%
 specific claim stop-loss threshold (health and Rx)
- Actual vs. expected health claim budget projections
- Employee contribution modeling
- Incurred but Not Reported (IBNR) claim calculations

TOP PERFORMER STRATEGIES

Top performer strategies are important to evaluate in terms of what types of strategies & programs are in place currently and achieving positive results for companies actively managing their benefit plans

MARKET NEWS

With the healthcare market and the employer total rewards space changing constantly, market news is a crucial piece of information when considering what employees are reading outside the workplace

REGULATORY UPDATES (FEDERAL, STATE & LOCAL)

Regulatory action specifically at the state and local levels are creating challenges for employers with diverse market presence to stay in compliance and are shaping strategies employed in those markets



(IMA) Benefits

IMA uses a range of studies,

surveys, market news sources,

compliance resources and

benchmarking to provide our

clients with a full and unbiased

view of market trends & how

they impact strategic direction

NEW TO MARKET STRATEGIES

Innovation & the emergence of new strategies are key to watch in terms of knowing what strategies may be considered in the future or strategies that may be considered for early implementation

BENCHMARKING

As employers focus on the recruitment and retention of employees in different regions, industries and generational groups, benchmarking continues to be a data point needed to assess benefit strategy





DATA & ANALYTICS

Comprehensive Analytics

Through IMA's partnership with Cedar Gate, comprehensive data analytics solutions such as Milliman risk scores, predictive analyses, chronic conditions and care compliance analysis are combined under one analytics platform to enhance insights while controlling data access.

IMA Expert Analysis

Using a range of pre-developed reports and ad-hoc analysis, IMA People Analytics allows our analyst teams to understand risk, identify savings opportunities, and implement solutions that align with your organizational goals.





Data Warehousing

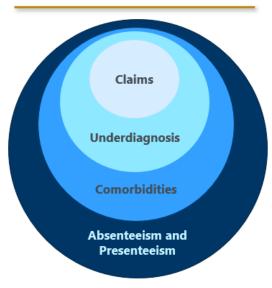
Data warehouse access allows analysts to develop ad hoc reporting, for detailed claim- and member-level analyses.







The Full Cost of Mental Health





A BETTER EMPLOYEE EXPERIENCE



SUPPORTING THE EMPLOYEE EXPERIENCE FROM RECRUITMENT TO RETIREMENT





Advocating for Your Employees' Benefits Support Needs

Charlie's personalized benefits support provides a team of dedicated advocates to help your company's employees and their covered family members maximize their benefits, alleviating the overwhelming process of navigating the complex world of employee benefits.

At Ask Charlie, our team of licensed experts are available to your covered employees and their families to educate and answer benefit questions.

This way, you can focus on running your business and leave the benefits questions to us.

All available as an added value to you. Equivalent value to one FTE

Here to help you







OUR BENEFITS EXPERTS

- + Explain how benefits work, including voluntary benefits
- +Locate in-network providers
- +Navigating billing issues and assist in resolving insurance claims
- + Facilitate pre-authorizations and support appeal options
- ...and other benefits-related concerns, so you don't have to!



VOICE OF THE EMPLOYEE

OUR TOOL FOR CAPTURING EMPLOYEE INSIGHTS



We help our clients capture meaningful feedback from their employees.

- Customized Employee Feedback on Topics that Matter to Your Organization
 - Topic include but are not limited to safety perception, benefits preferences, DEI, and employee engagement.
- Advanced Survey & Analytics Technology

Our tool enables us to capture & present insights in a meaningful way; allowing you to act on the data.

Integration of VOE Into Your Important Corporate Initiatives

Use VOE to inform your internal teams on things like recruiting & retention efforts, safety protocols, DEI programs and more.





COMPLIANCE

IMA supports your team with our core consulting team + our dedicated compliance team that partners with clients throughout the year

Processes

- + Annual checklist review
- + Proactive deadline alerts
- + Optional online compliance calendar that sends proactive alerts with upcoming deadlines
- + Compliance activities review each year

Procedure

- + 5500 prep and filing
- + Wrap ERISA documents
- + Section 125/105 plan documents
- + HIPAA/CHIPRA documents
- + PCORI filing assistance
- + IRS Penalty Letter Responses
- + Seminar/Webinars
- + Blogs/Legal Alerts

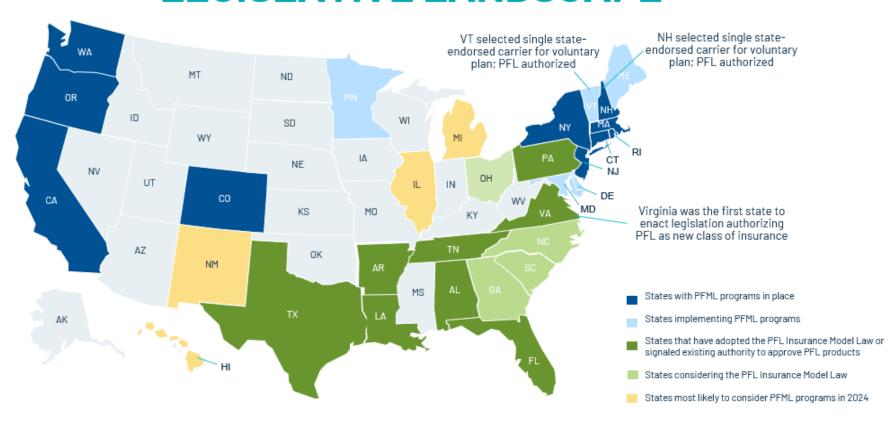
Year-round Consulting

- + ACA reporting and tracking of hours
- + Non-discrimination Rules
- + Cobra administration
- + Wellness program compliance
- + Leaves and benefit plan interactions
- + Waiver incentives
- + Dependent eligibility audits
- + Access to Mineral HR resource center & experts
- + And more



LEAVE AND ABSENCE CONSULTING

PAID FAMILY & MEDICAL LEAVE LEGISLATIVE LANDSCAPE



The Evolving Leave Landscape

- Approximately 15 states will require employers to provide paid family and medical leave by 2026
 - + Several more have pending or proposed legislation
 - + Typically much broader than FMLA
- + Many other states also have paid sick leave, public health emergency leave, or other requirements covering a broad range of short-term absences



LEAVE AND ABSENCE CONSULTING



LIFE & DISABILITY CARRIERS



















LEGACY ADMINISTRATORS









TECH-FORWARD LEAVE ADMINISTRATORS







SOFTWARE SOLUTIONS











register now

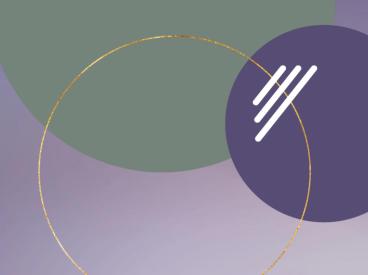
imacorp.com/benefits/eb24

May 16, 2024 Coors Field

SUMMIT SUMMIT

EMPOWER. ENGAGE. EXCEL.

SHAPING TOMORROW'S BENEFITS







IMA helps clients in the FinTech industry see around corners, enabling them to take advantage of risk rather than simply purchasing insurance.

PROTECTING ASSETS

Managing risk means more than insuring what is here today, but seeing ahead to where the business will be tomorrow.

IMA understands your business first and places insurance second.

IMA serves clients across the tech ecosystem, including:

+ SaaS

+ Media & Communications

+ Hardware

+ Artificial Intelligence

+ Telecom

+ IoT

+ Robotics

+ Data Centers,

+ VARs

+ Consulting

+ Cloud Services

+ Digital Assets & web3

+ Infrastructure

+ Information Security





MANAGING TOTAL COST OF RISK

CLAIMS MANAGEMENT + Dedicated/Experienced Claims Advocate + Customized Claims Service Plan + Pre-Loss Prep + Specialty Vendors PREVENTING LOSSES + Trusted Advisors with Experience + Risk Assessment/ Benchmarking Survey + Training/Education

MANAGING TCOR

+ Program Design

+ Captives

+ Alternative Risk Financing

CLAIMS SERVICE MANAGEMENT PHILOSOPHY RESULT RISK **TECHNOLOGY** CONTROL NICHE **Total Cost SERVICES** of Risk **RISK SPECIALTY PRACTICE MANAGEMENT PHILOSOPHY GROUPS**

SERVICE EXCELLENCE

- + Dedicated Local Service Team
- + Customized Client Service Plan
- + Not Profit Center Centric
- + Client Service Standards

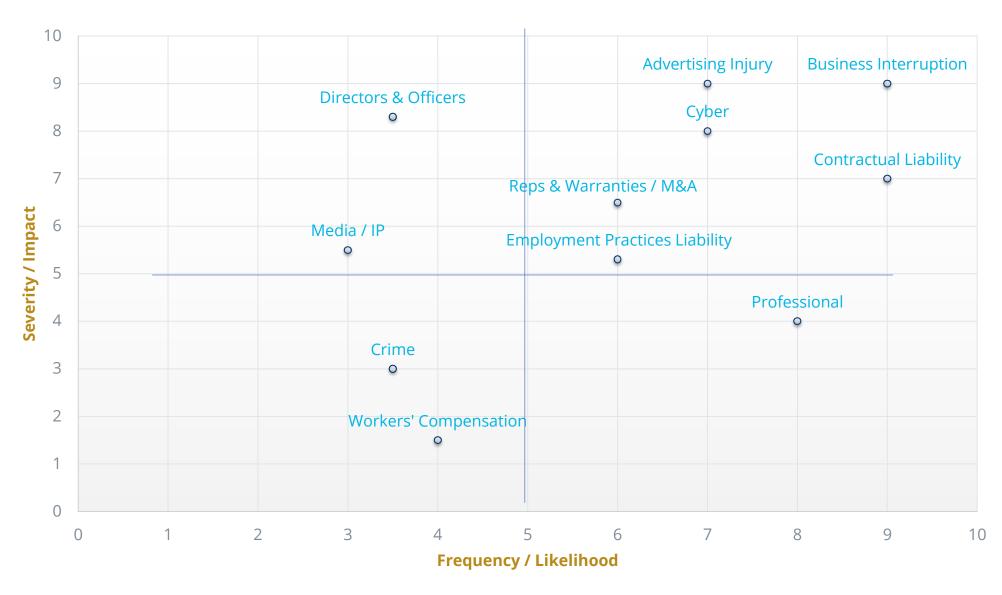
TECHNOLOGY SPECIALTY

- + Specialty focused resources
- + Identifies risk specific to your business
- + Delivers customized solutions

OTHER PRACTICE GROUPS

- + Executive Risk
- + Surety
- + Environmental
- + Contract Administration

RISK MAP for jack henry



CLIENT SUPPORT STRUCTURE

IMA's actively surrounds and supports clients with value added services from across the IMA companies, tailored to serve the unique challenges of companies.



IMA'S APPROACH TO SERVICE



Strategic

IMA is constantly and diligently scanning the environment and mining data to deliver solutions to clients before clients even know they have a problem.

- + Access to education and training resources to improve your workplace and help your employees advance
- + Exclusive networking opportunities to help grow your client base
- + IMA's proprietary Encompassed Risk Management (ERM) Process to help take advantage of risk
- + Industry and market insights enabling proactive action instead of reaction
- + Actionable analytics to drive process change and develop plans for improvement
- + Establishment of Plan B and Plan C carrier options with more than 50 market options for the technology sector
- + Regular updates regarding emerging issues and trends in the ever-changing technology landscape
- Consultative approach in explaining and supporting risk decisions to private equity partners and other investors

Protecting assets is what we do, making a difference is who we are.

† Cactical

IMA works with clients when they need help with specific situations. IMA is there to intervene and help advocate for the best possible outcomes.

+ Expert knowledge of the technology industry insurance marketplace

- + Partnership with strategic carriers to find the broadest terms and conditions
- Alternative risk transfer options to lower your Total Cost of Risk
- Expert and strategic claims advocacy for all lines of coverage
- Alignment of cyber and privacy coverage with technology risks
- + Professional attorney-based contract review



Transactional

IMA supports the execution of transactions in a "need it yesterday" timeframe. These are necessary to the flow of business in which accuracy and speed are essential.

RVICES INCLUDE

SE

- Assistance with claims/incident reporting
- + Delivery of insurance policies and endorsements
- Issuance of outgoing certificates of insurance via our digital CertsNow platform
- + Review of policies and endorsements for accuracy
- + Check premium audits for accuracy
- + Issuing of bonds

Marketing Process Milestones



MARKETING IS A 365-DAY-A-YEAR PROCESS

IMA challenges every program in terms of carriers, coverages, retentions, limits and alternative financing options in order to constantly refine and optimize a client's risk and exposure.

IMA constantly evaluates their insurance carrier partners and service providers with strict adherence to an internal due diligence and ongoing annual compliance process.

Each company/insurer must meet or exceed the standards set forth in the categories listed below:

- + Market reputation
- + Excellent partnership history with IMA
- + Financial strength rating requirement (e.g., "A" or better with major rating agencies)
- + Financial size requirement (e.g., Size "XV" of \$2B in surplus)
- + Appropriate state licensure
- + Review of existing or future litigation

MERGERS & ACQUISITIONS

IMA's technology team assists clients throughout the merger and acquisition process, from due diligence through post-close activities.

Joining Together

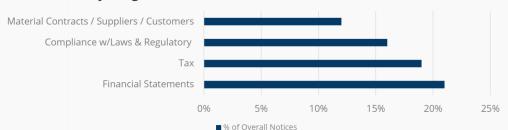
IMA understands that one of the most important aspects of the M&A process is the rapid collection and analysis of information.

IMA has developed a proprietary M&A process that quickly collects data from the acquirer and delivers actionable information to the client's leadership team in an intelligent and concise manner.

R&W CLAIMS

R&W Claims - 20% of R&W policies result in a reported notice of claim + 40% of Reported Claims on Deal Size of \$250M or less.

Most commonly alleged breaches of R&W



Core Consultative Services

- Pre- and post-close Total Cost of Risk assessment
- Combined entity program recommendations
- PSA Analysis

Transactional Liability



Environmental Liability



Existing Liability



Representations & Warranties



Tax Liability

CYBER COVERAGE

As the use of technology has grown over the last 20 years, from email to billing systems and beyond, so too have the risks associated with cyber losses. It is not a matter of if, but when a cyber event will occur.

IMA's Cyber Risk practice leverages a proprietary proactive risk management playbook, specifically designed to address the risks faced by real estate companies to minimize the risk of a data breach or hack:



Vendor Contracting



Security Checkup



Risk Measure

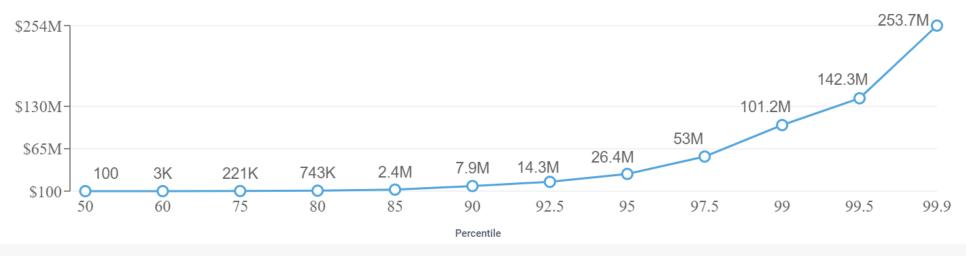


Cyber Risk Hub

- Data Breach Modeling
- + Cyber Claims Studies
- Security & Privacy Awareness Training

BALANCE SHEET EXPOSURE

Jack Henry & Associates Inc._Aggregate Severity Distribution

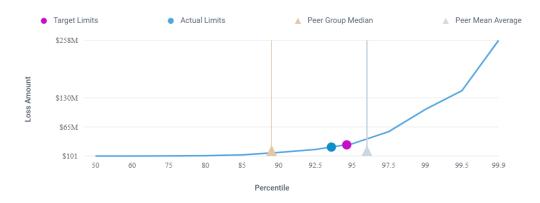


- 5% of the most severe incidents exceed \$26.4M.
- The most severe 0.1% of incidents may result in losses exceeding \$253.7M.

BENCHMARK

Peer Group Average Comparison (for Aggregate Severity Distribution)





	Risk Transfer Percentile	Meaning
Your Actual Limits	94 th	Your Company's limits are transferring financial risk for 94% of simulated cyber losses.
Your Target Limits	95 th	Your Company's limits are transferring financial risk for 95% of simulated cyber losses.
Peer Group Average	96 th \$38M	Your peer group (mean) average limits is transferring financial risk for 96% of simulated cyber losses. Your equivalent limits at this peer percentile
Peer Group Median	89 th \$6.9M	The peer median company is transferring financial risk for 89% of simulated cyber losses. Your equivalent limits at this peer percentile

This analysis may not represent a whole view of your cyber risk assessment and is provided "as is" without representations, warranties or liabilities.

© 2024 CyberCube Analytics Inc.



You have 8% worse cyber risk rating than industry average





ACTION	COMMENT			
Risk registry meeting with designated stakeholders	Identify and quantify material Cyber risks			
External scan analysis	Review results for any immediate action items			
Renewal strategy meeting	Agree on limits, marketing approach and priorities			
Request underwriting materials 120 days in advance of renewal	Allow IMA time to review for red flags and lead time for revisions as necessary			
Conduct underwriting calls / meetings	Control the narrative and accentuate the positive			
Tabletop exercise by elected counsel	Stress test the IRP across the enterprise			
+ + + + + +	+ + + + + +			

TECH RISK (Cont.)

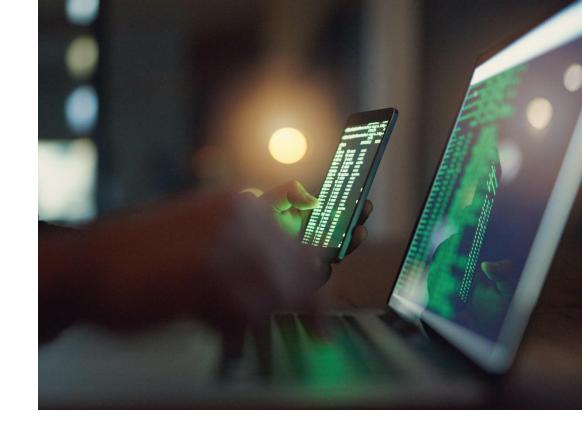
FINTECH: A BLEND OF RISKS

- + Unique risk profile
- + Inadequate market solutions
- + Likely gaps in coverage

IMA TECH RISK

IMA's expertise in the technology sector is second to none. The average experience of the Technology Specialty leaders is 24 years. Working with a team of specialists who exclusively serve the technology sector delivers the best results.





AVIATION

IMA's aviation practice is one of the top in the country because we have deep expertise in Aviation insurance with a team that includes:

- + pilots
- + former underwriters
- + former risk managers
- + aircraft owners
- + aviation hobbyists

WE HAVE EXPERIENCE IN THE FOLLOWING VERTICALS:

- + Corporate Aircraft and Managed Fleets
- + Private Pleasure and Business Aircraft
- + Helicopter Operations
- + Airport Operations
- + Unmanned Aerial Systems
- + Manufacturers
- + Training Facilities









IMA Executive Risk Solutions

"We have deep depth."

- Yogi Berra



IMA EXECUTIVE RISK SOLUTIONS

IMA Executive Risk Solutions is a world-class team of professionals focused on providing thoughtful advice, a unique legal perspective, a broad range of insurance solutions, and excellent service to our valued clients. Our professionals have deep experience handling complex executive risk exposures for a variety of clients – from pre-IPO companies to multibillion-dollar corporations.

IMA Executive Risk Solutions				
Team Depth	Our Executive Risk Solutions practice group is a team of over 40 professionals, each with a vast amount of experience.			
Tailored Programs	IMA is the only broker in the industry with a comprehensive approach to program design and structure that is backed by cutting-edge <i>data & analytics</i> and an <i>innovative legal approach</i> .			
Claim Advocacy	Dedicated legal and claims staff that assist with all claim related matters, including claim communication, coverage interpretation and settlement facilitation. We work seamlessly with you and your outside counsel to ensure successful claim resolution.			
Market Prowess	IMA has strong, strategic partnerships with all carriers in the Executive Risk space. IMA places over \$8 billion in premium annually, and we have direct access to the top at all carriers.			
Thought Process	We examine various claim examples, loss modeling and peer benchmarking, along with a creative coverage approach, in order to secure state-of-the-art program terms for our clients.			
Client Education	We educate our clients on litigation trends and changes in rules/regulations that might impact exposures. We hold IMA University events and host small gathering peer conversations on "hot industry topics and trends".			

What Differentiates Us?

❖ Our People

The depth and expertise of our team is second to none.

Our Process

We bring a thoughtful, comprehensive, data-driven approach to every single program we place.

Our Results

The expertise of our team combined with our unique operating methodology results in state-of-the-art insurance program design that maximizes protection for both D&O personal assets and the Company balance sheet.



D&O PROGRAM ANALYSIS

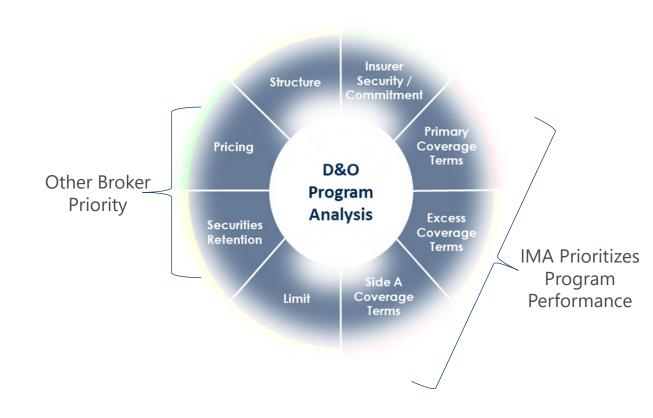
D&O Program Analysis

IMA is the only broker in the industry with a comprehensive approach to D&O program design and structure that is backed by cutting-edge *data & analytics* and an *innovative legal approach*. Our proprietary analysis covers the following eight areas of a D&O program:

- Primary Layer Coverage
- Excess Layer Coverage
- Side A Layer Coverage
- Counterparty Risk
- Program Structure
- Pricing
- Retention
- Limit

IMA's objective approach to D&O program analysis, design and structure allows our clients to enjoy the benefits of state-of-the-art program terms, designed to maximize protection of both corporate and personal assets.

Every D&O renewal begins with a comprehensive analysis of the existing program structure, in order to create a strategy and roadmap for the upcoming renewal.





D&O COVERAGE ANALYSIS

D&O Coverage Analysis

> IMA believes that D&O is first and foremost a *legal* consideration, and secondarily (but not insignificantly) a *financial* consideration. Securing the necessary scope of coverage in a D&O program is crucial in today's environment.

Proprietary Coverage Scorecard | Best-in-Class Analysis | Avoid Coverage Disputes

ABC Corp.	XL Specialty Insurance Company (Non-IMA Broker)	Best in	XL Specialty Insurance Company (IMA)	Best in
Directors' & Officers' Liability Insurance	August 1, 2017 to August 1, 2018	Class	[12-month policy period]	Class
Admitted Paper	Yes		Yes	
Finan. Strength Rating (A.M. Best / S&P)	A / A+		A / A+	
Limit of Liability	\$10,000,000		\$10,000,000	
- Sub-limit for Derivative Claims	Yes (\$250K)		No	
Retentions				
- Is retention reimbursed if Securities Claim Dismissed?	No		Yes	
Side A Trigger				
Does BK/Fl automatically trigger Side A?	Yes (if due to "financial insolvency")		Yes (if DIP or due to "financial insolvency")	
Advancement if Company fails/refuses to indemnify?	Yes		Yes	
Presumptive Indemnification	Yes		Yes	
Rescission Hurdle				
Reliance Waiver	Yes		Yes	
"True and accurate" waiver	Yes ("true, accurate and complete")		No	
Materiality Waiver	No No		No	
Non-Rescindable Language (A v. ABC)	Yes (Side A, only after has paid)		Yes (ABC)	
- "Restatement" Exclusion?	Yes		No	
What is Relied On?	Vicatio	٧	"Application"	
Definition of Application				
Actual Application			No	
Public Filings	Yes (last 12 months SEC filings)		No	
- Carve-back for 302 certification	No		n/a	
Severability				
of the Application to Individuals	Yes		Yes	
Non-Imputation language	Yes		Yes	
"Separate Application" language	No		Yes	
of the Application for the Entity	No		Yes	
of the Exclusions for Individuals	Yes		Yes	
of the Exclusions for the Entity	Yes (w/o CEO/CFO/GC conduct)		Yes	
Cooperation severability	No		Yes	
Overall Ranking (40% weighting)	4.00		9.50	



D&O COVERAGE LITIGATION

D&O Insurer Behavior Influences our Coverage-Focused Approach

- D&O coverage litigation has remained elevated over the last few years
- D&O carriers have a high success rate (>80%) when litigating against their own insureds
- D&O coverage litigation plays an important role in how we structure a D&O program
 - Which carriers are most litigious?
 - When are carriers successful? (and when are they not?)
 - What policy changes can be made to avoid D&O coverage litigation?

Snapshot of D&O Coverage Litigation Database

Case	Deficient Provision in D&O Policy	
Clifford Change, Ltd. V. Indian Harbor Ins. Co., 2007 WL 1704202 (N.Y. App. Div. 2007)	Allocation	
LAC Basketball Club, Inc. v. Federal Ins. Co., Case No. CV 14-00113 GAF (C.D. Ca 2014)	Privacy exclusion (typically hidden within another exclusion)	
Office Depot, Inc. v. Nat'l Union Fire Ins. Co. of Pittsburgh, Pa., 2011 U.S. App. LEXIS 20759 (11th Cir. 2011)	SEC Entity Investigation	
XL, et. al., v Loral Space & Communication, 2011 N.Y. App. Div. LEXIS 1104 (N.Y. App. Div. 2011)	Securities Claim definition	
Minnesota Lawyers Mut. Ins. Co. v. Baylor & Jackson, PLLC, 2012 U.S. Dist. LEXIS 46854 (D. Md. 2012)	Insuring Clause / Reporting Requirement	



D&O LIMIT ANALYSIS

D&O Limit Analysis

> IMA considers a variety of factors in arriving at a recommended program structure and overall limit, including settlement statistics, peer benchmarking data, defense cost analysis, EPS stress-testing, and "probability of exceedance" loss modeling.

Data Driven Analytics Robust Peer Benchmarking Proprietary Loss Modeling D&O Exposure (based on \$ to \$15B market cap range) Lingation Exposure Federal Class Action Claims > \$110M - \$125M* e, regulatory, etc.) > \$20M - \$30M* > \$130M - \$155M* Total fo **Peer Data Comparables** > \$115M - \$135M Pee Side A (non-indemnifiable loss) Exposure eer Data ('Side A' Limit) > \$25M - \$45M **All Public Companies Total Limit** \$10B - \$15B Market Cap Cumulative Probability Distribution HIGH HIGH 100.0% 80.0% \$225M \$50M **≥** 60.0% Current 'ABC' Limit + Retention **9** 40.0% (\$100M) \$160M \$40M 20.0% 0.0% \$100M \$20M 50,000,000 100,000,000 150,000,000 200,000,000 250,000,000 300,000,000 Size of Loss **LOW** LOW





TECH FORWARD SERVICE

We deploy the most modern tech stack in the industry to allow our clients to be more efficient and in better control of your insurance and risk management programs. With over 120 systems and applications deployed, our technology investment is 2x the national average compared to other brokers.

In our mission to become "the Broker of the Future," technology is an integral part of our identity and client journey.

+ + + + + + + +

From day one, IMA clients are able to customize their technology journey with us to create the experience they want – not simply the one offered. From digitalized submissions and renewals to ERM platforms to fully connected digital claims and accident reporting – IMA is unique in our ability to bring a myriad of technology platforms to our clients to better serve them.



Online Compliance + Vendor Management



Digital
Applications +
Marketing



Cloud Incident/Claims Reporting



Secure Self-Service Options





RISK CONTROL

Claims expenses are large and unpredictable, but clients can rely on IMA to act as proactive consultants and to advocate on their behalf to reduce risk exposure and subsequent claim expenditure.



With IMA Risk Control, clients do more than insure against a potential loss. Together with IMA, they actively manage their risks before a claim occurs.



Understands their clients' current state of on-site safety and works with their clients to develop a plan to achieve future safety goals.



Develops a coordinated service plan, in conjunction with the IMA Claims team, to help manage the biggest exposure risks.



Brings expertise from across IMA to provide guidance on best practices for Health, Safety and Environment.



Provides safety training tools, such as videos and experienced trainers who can come on site to train employees on improved safety practices.

IMA's approach to managing risk has historically helped companies see an average of





RISK CONTROL SOLUTIONS

A HOLISTIC SOLUTION TO MANAGE RISK, CONTROL LOSS, AND IMPROVE COMPLIANCE

Risk Management Center

Help protect your company with the Risk Management Center, a unique web-based software suite of safety and risk management tools designed to empower your organization's risk prevention efforts. It is easy to access and use and provides a cost-effective risk reduction and safety center for your entire organization across all departments and locations.



ONLINE TRAINING LIBRARY

Multitude of bilingual PowerPoints, Policies, and Training Shorts



HR & BENEFITS DATABASE

Resources and handbooks for all 50 states



INCIDENT TRACKING/TRENDING AND CLAIMS REPORTING

Trend incidents, maintain and print OSHA logs



SAFETY DATA SHEET MANAGEMENT

Be compliant with OSHA hazardous material standards and the new globally harmonized system



CERTIFICATE OF INSURANCE (COI) MANAGEMENT

Manage your COIs to control liability and risk



BEHAVIOR-BASED SAFETY PROGRAMS

Build behavior-based safety programs with hazard analyses



AUDIT TRACK

Designed to give organizations the ability to create custom surveys, questionnaires, checklists, and audits



EMPLOYEE TRAINING MANAGEMENT

Automate scheduling and reporting using our online training



CLAIMS MANAGEMENT

Prior to Claim

- + Review current claim program by line of coverage
- + Develop custom reporting procedures
- + Assign designated adjusters

- + Pre-determine settlement goals and consultative amounts
- + Defense counsel selections

Reviewing the Claim

- + Review all claim facts with you
- + Identify any potential coverage issues
- + Determine your desired outcome

- + Strategize with you to develop an action plan
- + Respond promptly, advise and advocate

Controlling the Claim

- + Provide proactive claims updates
- + Development of clear and concise action plans with your carriers
- + Provide written claim summaries
- + Ensure claim adjusters are proactively managing outcomes

Concluding the Claim

- + Important to communicate potential settlement prior to claim closure
- + A good claim is a closed claim

+ Continually monitor and revise protocols

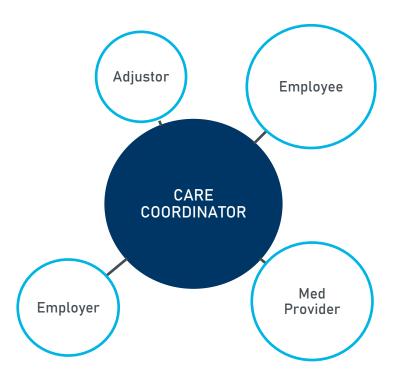
CLAIMS MANAGEMENT

Proactive Communication Between Jack Henry, TPAs, and Carriers

Customer Care Coordinator

The role: three main functions including training staff on their expectations in the claims program, managing indemnity claims and implementing the Return-to-Work program.

- + Significantly reduces lost time
- + Improves medical utilization
- + Helps prevent or reduce attorney involvement
 - Reduced loss costs, positive return on investment
 - Positive impact on premiums and experience modifier
 - Improved human resources and employee experience





CONTRACT REVIEW

IMA Contract Review helps clients review legal contracts to protect the client, before a claim ever occurs.

The attorneys of IMA Contract Review have deep experience in generally accepted industry practices, specifically with contracts and insurance used in multiple verticals.





IMA CERTIFICATE COMPLIANCE

- + Streamline insurance certification process with subcontractors
- + Reduce capital expenditure resourcing compliance and certification expertise internally
- + Protect balance sheet by ensuring proper risk transfer and insurance coverage from vendors
- + Get expert advice in determining the appropriate coverage needed for vendors on an individual project basis
- + Better understand insurance coverages
- Avoid overbuying unnecessary insurance coverages



IMACC is a unique solution in the insurance marketplace to the challenges faced by managing multiple vendors. IMACC provides a bird's eye view of project subcontractors to manage all potential risks, allowing better oversight and streamlining processes.

WORKERS' COMPENSATION SPECIALTY SERVICES



Experience Modification Factor Analysis



Benchmarking:Lowest Possible Mod Factor



Deductible Benefit Analysis



Thorough Policy Review to Maximize Optional Credits



Strategic Claim
Settlement Impact



Evolving Exposure Concerns



Timing of Claims and Reporting into the Mod Factor



Claims to Mod Impact Cost Analysis



Dispute Resolution



Classification Review



Legislative Advocacy



Workers' Comp News & Trends

WORKERS' COMPENSATION SUCCESS STORIES

We identified a not-at-fault vehicular claim for the client, which was misreported into their mod factor. After correction, their mod factor dropped -12 points, creating a **\$10,000 premium savings.**

\$10,000 Premium Annual Savings

IDENTIFIED ALTERNATIVE CLASS CODES

\$150,000 SAVED AT AUDIT

We identified alternative class codes in TX and AZ, which saved our client nearly \$150,000 at audit.

A client acquired the division of another corporation. We worked closely with three insurance carriers to blend the experience from all, reducing their modification factor -23 points and savings thousands in premiums dollars.

-23 POINT EMR REDUCTION

GLOBAL RISK

IMA Global Risk utilizes a unique strategy to apply to and service our clients' insurance programs through the 135+ members of the IMA global network.

Unlike other brokers who utilize 'owned' networks of affiliate offices and have no incentive to go above and beyond, the partners of the IMA global network are incentivized to provide the best of both worlds: cogent global strategy and bespoke, expert and hands-on local service.



IMA Global Network Services

- + Analysis of the needs of international offices and entities together with IMA and local brokers
- + Explanation of program policies to local offices as well as information about the coverage provided by the Controlled Master Insurance Program
- + Coverage Gap analysis

- + Administration of the locally placed policies: premium invoicing, premium adjustments for liability, business interruption and investments, if needed
- + Benchmarking: regular testing of pricing, terms and conditions

IMA, Inc. **GLOBAL REACH Global Partner** Network

In addition to strong relationships with international brokers across the globe, IMA has cultivated close ties with a multitude of internationally based carriers – ensuring clients have access to the most competitive rates and comprehensive coverages.



















COMPLEX RISK

IMA understands that no two clients working in the technology industry are alike. Technology clients are as unique in their risk profile and appetite as they are sophisticated in their structures.

IMA's Complex Risk Solutions team helps clients understand risk financing options and improve loss control processes, turning claims history into actionable insights for performance improvements.

Complex Risk & Captive Management

Services + Solutions



Alternative risk financing program feasibility, design & modeling



Loss development, trending & forecasting



Claims management & risk control strategies



Self-insurance analysis & filings



Excess and reinsurance placements



Online access to insurance companies



Third Party Administration (TPA) selection & oversight



Data management & benchmarking studies



Annual actuarial analysis of loss reserve accruals



Policy rating & issuance



Loss cost multiplier review



TRANSITION TIMELINE

IMA awarded opportunity to market program via market broker of record letter



March 2024

March/April 2024

Market Submission Strategy

IMA will send out the renewal submission to the markets with tailored requests specific to our strategy discussions and goals for the year.

Data Collection

IMA will compile exposure data. Jack Henry will make any updates to exposure data for marketing.

May/June 2024



Q2/Q3 2024

Program Review and Roadmap

IMA Service team will review and analyze the program for compliance ,as well as next steps and design a service calendar that fits Jack Henry's desired specifications.

Program Binding

IMA to finalize any last-minute items discussed during Proposal discussion and bind coverage with carriers as agreed upon.

IMA will assist Jack Henry in canceling the existing program from former broker and receive pro-rata return premiums.

Q3 2024

jack henry





Protecting assets. Making a difference.

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